

Financial Statements of

CALGARY FLAMES FOUNDATION

And Independent Practitioners' Review Engagement
Report thereon

Year ended June 30, 2021
(unaudited)



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INDEPENDENT PRACTITIONERS' REVIEW ENGAGEMENT REPORT

To the Directors of the Calgary Flames Foundation

We have reviewed the accompanying financial statements of the Calgary Flames Foundation, which comprise the statement of financial position as at June 30, 2021, the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioners' Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.



The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Calgary Flames Foundation as at June 30, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

KPMG LLP

Chartered Professional Accountants

Calgary, Canada

December 6, 2021

CALGARY FLAMES FOUNDATION

Statement of Financial Position

Year ended June 30, 2021, with comparative information for 2020
(unaudited)


	2021	2020
Assets		
Current assets:		
Cash – Unrestricted (note 3)	\$ 2,357,114	\$ 2,653,769
Cash – Internally restricted (note 3)	1,603,000	1,028,000
Investments Unrestricted (note 3)	4,004,000	2,636,000
Investments – Internally restricted (note 3)	2,796,000	1,864,000
Accounts receivable	74,551	205,852
GST recoverable	16,600	6,654
	<u>10,851,265</u>	<u>8,394,275</u>
Equipment (note 4)	18,159	30,306
	<u>\$10,869,424</u>	<u>\$ 8,424,581</u>


Liabilities and Net Assets

Current liabilities:		
Accounts payable and accrued liabilities	\$ 22,768	\$ 354,024
Net assets:		
Internally restricted for donation commitments (note 8)	4,399,000	2,892,000
Unrestricted	6,447,656	5,178,557
	<u>10,846,656</u>	<u>8,070,557</u>
Commitments (note 8)		
	<u>\$10,869,424</u>	<u>\$ 8,424,581</u>

See accompanying notes to financial statements.

Approved by the Board:

 Director

 Director

CALGARY FLAMES FOUNDATION

Statement of Operations

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

	2021	2020
Revenue:		
50/50 raffles	\$ 7,557,545	\$ 1,942,192
Donations	256,298	344,909
Interest	90,530	203,191
Sponsorship	75,000	83,200
Other revenue	50,344	270,255
Fundraising events	5,347	827,790
	<u>8,035,064</u>	<u>3,671,537</u>
General and administrative expenses:		
Personnel	138,372	166,012
Professional fees	24,867	23,819
Advertising	22,515	23,226
Office and general	5,083	4,052
Bank charges	3,917	3,753
Other	1,307	3,948
Community and promotion	697	57,546
	<u>196,758</u>	<u>282,356</u>
Excess of revenue over expenses before disbursements and amortization	7,838,306	3,389,181
Charitable disbursements and programs	5,050,060	4,367,507
Surplus (deficit) before amortization	2,788,246	(978,326)
Amortization	12,147	10,123
Surplus (deficit) for the year	<u>\$ 2,776,099</u>	<u>\$ (988,449)</u>

See accompanying notes to financial statements.

CALGARY FLAMES FOUNDATION

Statement of Changes in Net Assets

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

	Internally restricted	Unrestricted	2021 Total	2020 Total
Net assets, beginning of year	\$ 2,892,000	\$ 5,178,557	\$ 8,070,557	\$ 9,059,006
Surplus (deficit) for the year	1,507,000	1,269,099	2,776,099	(988,449)
Net assets, end of year	\$ 4,399,000	\$ 6,447,656	\$10,846,656	\$ 8,070,557

See accompanying notes to financial statements.

CALGARY FLAMES FOUNDATION

Statement of Cash Flows

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

	2021	2020
Cash, provided by (used in):		
Operating:		
Surplus (deficit) for the year	\$ 2,776,099	\$ (988,449)
Add item not involving cash:		
Amortization	12,147	10,123
	<u>2,788,246</u>	<u>(978,326)</u>
Change in non-cash operating working capital:		
Change in other non-cash operating working capital (note 5)	(209,901)	320,564
	<u>2,578,345</u>	<u>(657,762)</u>
Investing:		
Investment in unrestricted and internally restricted investments	(6,800,000)	–
Proceeds on redemption of unrestricted and internally restricted investments	4,500,000	2,000,000
	<u>(2,300,000)</u>	<u>2,000,000</u>
Increase in cash	278,345	1,342,238
Cash, beginning of year	3,681,769	2,339,531
Cash, end of year (note 3)	<u>\$ 3,960,114</u>	<u>\$ 3,681,769</u>

Cash is comprised of:

	2021	2020
Cash – Unrestricted	\$ 2,357,114	\$ 2,653,769
Cash – Internally restricted	1,603,000	1,028,000
	<u>\$ 3,960,114</u>	<u>\$ 3,681,769</u>

See accompanying notes to financial statements.

CALGARY FLAMES FOUNDATION

Notes to Financial Statements

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

1. Nature of operations:

The Calgary Flames Foundation (the "Foundation") is a registered non-profit organization. The Foundation is incorporated under the Companies Act of Alberta as a not-for-profit organization. The Foundation is committed to supporting education, health and medical research, and amateur and grassroots sports in Calgary and raises funds throughout the year for these key areas. Fundraising initiatives include contests and special events such as celebrity poker and golf tournaments. The Foundation carries out 50/50 raffles at each Calgary Flames, Calgary Roughnecks, and Calgary Stampeders home game which are regulated by the Alberta Gaming Liquor and Cannabis Commission ("AGLC").

As a registered non-profit organization under Section 149(1)(f) of the Income Tax Act, the Foundation is exempt from income taxes; therefore, no provision for income taxes is recorded in the financial statements.

On March 11, 2020, the World Health Organization declared the Coronavirus COVID-19 ("COVID-19") outbreak a pandemic. This has resulted in governments worldwide, including the Canadian and Alberta governments, enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods, closures of non-essential businesses, and physical distancing, have caused material disruption to businesses in Alberta resulting in an economic slowdown. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions.

As at the reporting date, the Foundation has determined that COVID-19 has had no impact on its contracts or lease agreements, the assessment of provisions and contingent liabilities, or the timing of revenue recognition. Management has assessed the financial impacts of the COVID-19 pandemic and did not identify any impacts on its financial statements as at June 30, 2021.

2. Significant accounting policies:

(a) Cash:

Cash consists of cash on hand, deposits with third-party Canadian financial institutions and cheques issued in excess of cash.

(b) Investments:

Investments are highly-liquid investments redeemable on demand.

CALGARY FLAMES FOUNDATION

Notes to Financial Statements

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

2. Significant accounting policies (continued):

(c) Equipment:

Equipment is recorded at cost less accumulated amortization and is amortized over its useful life as follows:

Asset	Method	Rate
Furniture and fixtures	Straight-line	3 years
Computer hardware and software	Declining balance	20%

(d) Revenue recognition:

Unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Deposits for events that have not occurred are deferred and recognized at the time of the event.

Revenues and related expenses generated from certain programs are reported as net amounts within the financial statements.

(e) Contributed materials and services:

Volunteers contribute their labour each year to assist the Foundation in delivering its services. Due to the difficulty in determining fair value, contributed services are not recognized in the financial statements.

(f) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost, unless management has elected to carry the instruments at fair value. The Foundation has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

CALGARY FLAMES FOUNDATION

Notes to Financial Statements

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

2. Significant accounting policies (continued):

(f) Financial instruments (continued):

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount of timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(g) Use of estimates:

The preparation of financial statements of the Foundation are in conformity with Canadian accounting standards for not-for-profit organizations which requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements and the reported amount of revenues and expenditures during the reporting period. Specific items subject to estimation include amortization and potential impairment of equipment, the provision for uncollectable receivables and accrued liabilities.

These estimates are subject to measurement uncertainty and the effects of changes in these estimates in future periods could be significant.

3. Internally restricted funds and unrestricted funds:

Funds are comprised of cash deposits in a major Canadian bank and investments comprised of redeemable guaranteed investment certificates ("GICs") that may be internally restricted by virtue of donation commitments made by the Foundation.

	2021	2020
Cash	\$ 3,960,114	\$ 3,681,769
Investments	6,800,000	4,500,000
Total funds – restricted and unrestricted	10,760,114	8,181,769
Internally restricted funds - current (note 8)	1,603,000	1,028,000
Internally restricted funds (note 8)	2,796,000	1,864,000
Unrestricted funds available for other charitable purposes	\$ 6,361,114	\$ 5,289,769

CALGARY FLAMES FOUNDATION

Notes to Financial Statements

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

3. Internally restricted funds and unrestricted funds (continued):

GICs are held with a major Canadian bank. Although maturity dates may extend beyond one June 30, 2022, all GIC's held are redeemable and in compliance with AGLC requirements. As such, GIC's are classified as short term investments. Below are the details of GICs held at June 30, 2021:

Maturity Date	Interest Rate	Amount
September 22, 2021	0.60%	\$ 2,800,000
April 28, 2023	0.55%	4,000,000
		<u>\$ 6,800,000</u>

4. Equipment:

2021	Cost	Accumulated amortization	Net book value
Computer hardware and software	\$ 236,929	\$ 218,770	\$ 18,159
Furniture and fixtures	19,280	19,280	—
	<u>\$ 256,209</u>	<u>\$ 238,050</u>	<u>\$ 18,159</u>

2020	Cost	Accumulated amortization	Net book value
Computer hardware and software	\$ 236,929	\$ 206,623	\$ 30,306
Furniture and fixtures	19,280	19,280	—
	<u>\$ 256,209</u>	<u>\$ 225,903</u>	<u>\$ 30,306</u>

CALGARY FLAMES FOUNDATION

Notes to Financial Statements

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

5. Changes in non-cash working capital:

	2021	2020
Changes in non-cash working capital:		
Accounts receivable	\$ 131,301	\$ 59,942
GST recoverable	(9,946)	(723)
Prepaid expenses	–	2,000
Accounts payable and accrued liabilities	(331,256)	259,345
	<u>\$ (209,901)</u>	<u>\$ 320,564</u>

6. Related party transactions:

The Calgary Flames Limited Partnership (“CFLP”) exercises significant influence over the Foundation by virtue of the Board members consisting, in part, of CFLP employees and owners. Related party transactions during the year not separately disclosed in the financial statements include reimbursements and purchases of goods and services from CFLP for fundraising events and raffles in the amount of \$131,821 (2020 – \$333,913) as well as payroll expense reimbursements in the amount of \$138,372 (2020 – \$168,452). Accounts receivable includes amounts due from CFLP in the amount of \$54,450 (2020 – \$5,337). Accounts payable includes amounts due to CFLP in the amount of \$nil (2020 – \$nil). CFLP provides office space, equipment and support services at no charge to the Foundation including event planning, event ticketing, marketing and creative services, accounting, regulatory compliance, information technology and communications.

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

7. Financial instruments and risk:

The Foundation has assessed the principal risks assumed with financial instruments. The risks that arise from transacting financial instruments include interest rate risk, liquidity risk, and market (other price) risk. Price risk arises from changes in interest rates, foreign currency exchange rates and market prices.

(a) Interest rate risk:

Interest rate risk arises on cash. The Foundation is exposed to interest rate risk due to fluctuations in bank’s interest rates.

CALGARY FLAMES FOUNDATION

Notes to Financial Statements

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

7. Financial instruments and risk (continued):

(b) Credit risk:

Accounts receivable are subject to minimal liquidity risk as the majority of receivables relate to GST refunds or amounts that have been collected subsequent to year end.

The Foundation is exposed to credit risk on its GICs. The Foundation manages this risk by depositing cash and GICs with large financial institutions.

(c) Market risk:

Market risk is the risk that change in market prices, interest rate levels, indices, liquidity and other market factors will result in losses. The Foundation is not exposed to significant market risk.

(d) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation does not believe this is a significant risk. See the introductory comments on page one of the notes to the financial statements for additional comments on liquidity risk. See the introductory comments on page one of the notes to the financial statements for additional comments on liquidity risk.

There have been no changes to the risk exposures from June 30, 2020.

CALGARY FLAMES FOUNDATION

Notes to Financial Statements

Year ended June 30, 2021, with comparative information for 2020
(unaudited)

8. Donation commitments and internally restricted net assets:

The Foundation has an internally restricted reserve fund which is made up of donation commitments for future periods that the Foundation has entered into. The commitments are as follows:

	2021-2022	2022-2023	2023-2024	2024-2025	Total
The Parks Foundation, Calgary	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Alberta Children's Hospital Foundation	200,000	-	-	-	200,000
Kidsport Calgary – Flames EvenStrength Program	200,000	150,000	150,000	150,000	650,000
Flames Sports Bank	100,000	100,000	100,000	100,000	400,000
HEROS	70,000	70,000	-	-	140,000
Kids Cancer Care Foundation	75,000	75,000	75,000	-	225,000
Kidsport Calgary- Community League	50,000	-	-	-	50,000
Hockey Alberta Foundation	40,000	40,000	-	-	80,000
CSEC Inclusion Program	500,000	500,000	500,000	500,000	2,000,000
Post-Secondary Scholarships	18,000	18,000	18,000	-	54,000
YMCA Calgary – Grade 6 Program	250,000	250,000	-	-	500,000
	\$ 1,603,000	\$ 1,203,000	\$ 843,000	\$ 750,000	\$ 4,399,000

9. Comparative Information:

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year. The reclassifications on the statement of financial position include removing the financial statement captions unrestricted funds and internally restricted funds and appropriately classifying amounts into cash and short-term investments. The statement of cash flows has also been reclassified to show the change in short-term investments in the investing activities section.